

**Email Message**


---

**From:** Ray Mabus [SMTP:(b) (6)@comcast.net]  
**To:** Mabus, Ray HON SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1]  
**Cc:**  
**Sent:** 7/13/2011 at 3:52 PM  
**Received:** 7/13/2011 at 3:53 PM  
**Subject:** Fwd: Fwd: RE:

---

Sent from my iPhone

Begin forwarded message:

From: Ray Mabus <(b) (6)@comcast.net>  
 Date: July 13, 2011 3:48:30 PM EDT  
 To: Ray HON SECNAV Mabus <(b) (6)@navy.mil>  
 Subject: Fwd: RE:

Sent from my iPhone

Begin forwarded message:

From: "Oppel, Thomas CIV SECNAV, SECNAV" <<mailto:(b) (6)@navy.mil>  
 (b) (6)@navy.mil>  
 Date: July 12, 2011 7:54:07 AM EDT  
 To: "Ray Mabus" <<mailto:(b) (6)@comcast.net> (b) (6)@comcast.net>  
 Subject: RE:

I've already done this one, but I'll take another shot.

Thomas P. Oppel  
 Special Assistant to the Secretary of the Navy  
 1000 Navy Pentagon  
 Washington, DC 20350-1000  
 (b) (6) office  
 (b) (6) cell  
 <mailto:(b) (6)@navy.mil> (b) (6)@navy.mil

-----Original Message-----

From: Ray Mabus [mailto:(b) (6)@comcast.net]  
 Sent: Monday, July 11, 2011 21:17  
 To: Oppel, Thomas CIV SECNAV, SECNAV  
 Subject: Fwd:

Pls get to correct person and ask them to contact (b) (6). All usual caveats apply

Sent from my iPad

Begin forwarded message:

From: (b) (6) <<mailto:(b) (6)> (b) (6)>  
Date: July 11, 2011 11:52:13 AM EDT  
To: Raymond E Mabus <<mailto:(b) (6)@comcast.net> (b) (6)@comcast.net>

Dear Ray,

I have joined old friends of mine that have started a web based training course business called ITC Learn. Its first two products were Basic and Advanced Law of War training. They have since expanded their offerings including Cultural Studies Afghanistan, Sexual Harassment Awareness and Prevention and UCMJ. Course descriptions and demos can be found at <<<http://www.itclearn.com>>  
<http://www.itclearn.com>> <<http://www.itclearn.com>> [www.itclearn.com](http://www.itclearn.com). I think each of the service branches supply their contractors with Basic Law of War training and require their contractor's employees to take a course in Advanced Law of War.

We wondered if the Navy and its contractors might benefit from using some of our courses and would appreciate it if you could forward it on to the appropriate person for consideration.

Best,

(b) (6)

(b) (6)  
UNION DIME, INC.

(b) (6)  
Washington, DC 20006

(b) (6)  
(b) (6)  
< <<http://www.uniondime.com>> <http://www.uniondime.com>> <<http://www.uniondime.com>>  
<<http://www.uniondime.com>> [www.uniondime.com](http://www.uniondime.com)

**Email Message**


---

**From:** Ray Mabus [SMTP:(b) (6)@comcast.net]  
**To:** Mabus, Ray HON SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1]  
**Cc:**  
**Sent:** 7/13/2011 at 3:48 PM  
**Received:** 7/13/2011 at 4:20 PM  
**Subject:** Fwd: RE:

---

Sent from my iPhone

Begin forwarded message:

From: "Oppel, Thomas CIV SECNAV, SECNAV" <(b) (6)@navy.mil>  
 Date: July 12, 2011 7:54:07 AM EDT  
 To: "Ray Mabus" <(b) (6)@comcast.net>  
 Subject: RE:

I've already done this one, but I'll take another shot.

Thomas P. Oppel  
 Special Assistant to the Secretary of the Navy  
 1000 Navy Pentagon  
 Washington, DC 20350-1000  
 (b) (6) office  
 (b) (6) cell  
 (b) (6)@navy.mil

-----Original Message-----

From: Ray Mabus [mailto:(b) (6)@comcast.net]  
 Sent: Monday, July 11, 2011 21:17  
 To: Oppel, Thomas CIV SECNAV, SECNAV  
 Subject: Fwd:

Pls get to correct person and ask them to contact (b) (6). All usual caveats apply

Sent from my iPad

Begin forwarded message:

From: (b) (6) (b) (6)  
 Date: July 11, 2011 11:52:13 AM EDT  
 To: Raymond E Mabus <(b) (6)@comcast.net>

Dear Ray,

I have joined old friends of mine that have started a web based training course

business called ITC Learn. Its first two products were Basic and Advanced Law of War training. They have since expanded their offerings including Cultural Studies Afghanistan, Sexual Harassment Awareness and Prevention and UCMJ. Course descriptions and demos can be found at <<http://www.itclearn.com>> [www.itclearn.com](http://www.itclearn.com). I think each of the service branches supply their contractors with Basic Law of War training and require their contractor's employees to take a course in Advanced Law of War.

We wondered if the Navy and its contractors might benefit from using some of our courses and would appreciate it if you could forward it on to the appropriate person for consideration.

Best,

(b) (6)

(b) (6)  
UNION DIME, INC.

(b) (6)  
Washington, DC 20006

(b) (6)  
(b) (6)  
<<http://www.uniondime.com>> <<http://www.uniondime.com>> [www.uniondime.com](http://www.uniondime.com)

## Email Message

**From:** Ray Mabus [SMTP: (b) (6) @comcast.net]  
**To:** Work, Robert HON UNSECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=ROBERT.WORK1]  
**Cc:** Mabus, Ray HON SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1], Oppel, Thomas CIV SECNAV, SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=THOMAS.OPPEL1], (b) (6), (b) (6) ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN= (b) (6), Shepherd, Dwight D RDML (SEL) SECNAV, SMA [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=DWIGHT.SHEPHERD], (b) (6), (b) (6) ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN= (b) (6), (b) (6) (b) (6) UNSECNAV, EA [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN= (b) (6)]  
**Sent:** 6/10/2011 at 4:46 PM  
**Received:** 6/10/2011 at 4:47 PM  
**Subject:** Re: 3-pager and 1-pager

Ok. Great meeting today.

Sent from my iPhone

On Jun 10, 2011, at 4:40 PM, "Work, Robert HON UNSECNAV" <(b) (6) @navy.mil> wrote:

> Boss: sent the 3-pager and the 1-pager home with Tom last night.  
 >  
 > They've been uploaded to the cloud (or soon will be).  
 >  
 > They are due to OSD at 1700 on Monday, so we were hoping you might get a chance to read them this weekend to give us time to incorporate any changes you might wish on Monday.  
 >  
 > Have a great weekend, sir!  
 >  
 > Best, Bob  
 >  
 > Robert O. Work  
 > Under Secretary of the Navy  
 > Phone: (b) (6)  
 > Email: (b) (6) @navy.mil  
 >

**Email Message**

---

**From:** Ray Mabus [SMTP:(b) (6) @comcast.net]  
**To:** (b) (6)  
**Cc:** Mabus, Ray HON SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1]  
**Sent:** 6/18/2011 at 7:19 PM  
**Received:** 6/18/2011 at 7:20 PM  
**Subject:** Re: 5 minute chat

---

Hey. Got my assistant working on a time for the call.

Sent from my iPad

On Jun 17, 2011, at 1:45 PM, (b) (6) wrote:

> I still would like to talk to you briefly. Please call at your convenience. Not business.  
> Sent via BlackBerry by AT&T

## Email Message

**From:** Ray Mabus [SMTP: (b) (6) @comcast.net]  
**To:** Work, Robert HON UNSECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=ROBERT.WORK1]  
**Cc:** Mabus, Ray HON SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1], Oppel, Thomas CIV SECNAV, SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=THOMAS.OPPEL1],  
 (b) (6)  
 (b) (6)  
 (b) (6)  
 (b) (6)  
 Lucchino, Carla SES  
 DON/AA [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=CARLA.LUCCHINO], Shepherd, Dwight D RDML (SEL) SECNAV, SMA [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=DWIGHT.SHEPHERD], (b) (6)  
 (b) (6)

---

**Sent:** 2/23/2012 at 6:30 PM  
**Received:** 2/23/2012 at 6:31 PM  
**Subject:** Re: 1812 Reception

Looks ok to me. Thanks for all of your and Carla's hard work.

Sent from my iPhone

On Feb 23, 2012, at 6:38 PM, "Work, Robert HON UNSECNAV" <(b) (6)@navy.mil> wrote:

> Sir: hope your trip is going well.  
>  
> We continue to make progress on cutting the cost of the 1812 reception.  
>  
> I have heard that Senators Kerry and Cardin will present some sort of resolution  
to your at the reception, which you want to keep on 13 March.  
>  
> (b) (5)  
[REDACTED]  
[REDACTED].  
>  
> (b) (5) . Carla (b) (5)  
[REDACTED]  
>  
> (b) (5) . Ditto.  
>  
> (b) (5)  
[REDACTED]  
[REDACTED].  
>  
> (b) (5) .  
>  
> Carla (b) (5)  
[REDACTED]  
[REDACTED].  
>

> (b) (5)  
(b) (6) (b) (5)  
>  
> With your concurrence, I would like to declare victory and pull the trigger.  
>  
> Please let me know if you are okay with this.  
>  
> Best, Bob  
>  
> Robert O. Work  
> Under Secretary of the Navy  
> Phone: (b) (6)  
> Email: (b) (6)@navy.mil



## Email Message

---

**From:** Ray Mabus [SMTP:(b) (6)@comcast.net]  
**To:** Robert Work [SMTP:(b) (6)]  
**Cc:** Mabus, Ray HON SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1], Oppel, Thomas CIV SECNAV, SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=THOMAS.OPPEL1]  
**Sent:** 2/4/2012 at 10:58 PM  
**Received:** 2/4/2012 at 11:05 PM  
**Subject:** Re: Amphibs

---

(b) (5)

Sent from my iPhone

On Feb 4, 2012, at 6:20 PM, Robert Work (b) (6) wrote:

>  
> Sir: hope your house visit is going well.  
>  
> Sent some recommended changes to the posture statement Tom; he's looking at them tonight. (b) (5)

>  
> First, while the Navy and Marines developed a requirement for 38 amphib, (b) (5)

>  
> In any event, the strategy review trumps any previous DoN requirement, and there was never any call for a specific number of amphib from either OSD or the COCOMs.

(b) (5)

> (b) (5)

> (b) (5)

> Bottom line: (b) (5)

> Best, Bob

**Email Message**

---

**From:** Ray Mabus [SMTP:(b) (6) @comcast.net]  
**To:** (b) (6) [SMTP:(b) (6) ]  
**Cc:** Mabus, Ray HON SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1]  
**Sent:** 12/5/2011 at 1:21 PM  
**Received:** 12/5/2011 at 1:23 PM  
**Subject:** Re: Army Navy Game

---

I am so sorry. I remember last year a d thought I had it fixed. Come on if you can get out of the obligations on Sat. I'm copying my confidential assistant on this with instructions to get you tickets and if you can't make it this year to MAKE SURE you're on the list next year. Next year will be at the Meadowlands in NJ. It's always the 2d weekend in Dec.

Let me know when you'll be in DC. It will be great to see you. On my way to airport to go to Hawaii for 70 th anniversary of Pearl Harbor. Back Wednesday night.

If I don't see you have a happy holiday.

Sent from my iPhone

On Dec 5, 2011, at 12:34 PM, (b) (6) wrote:

Hi Ray - hope you are well and have had a chance to catch your breath after your travels during November.

(b) (6) called me this morning to see if (b) (6) and I would be attending the Army/Navy game. We did not receive an invitation (I think we went through the same scenario last year where somehow my name was removed from your distribution list). We would have been delighted to attend and also have the opportunity to say hello but unfortunately we already have two commitments for Saturday.

We do plan however to spend a long weekend in DC in the early spring. I will keep you posted so that maybe we could visit with you during that stay.

Enjoy the game and talk soon!

Best.

(b) (6)

## Email Message

---

**From:** Ray Mabus [SMTP:(b) (6)@comcast.net]  
**To:** (b) (6) SECNAV FO [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=(b) (6)]  
**Cc:** Mabus, Ray HON SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1], Oppel, Thomas CIV SECNAV, SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=THOMAS.OPPEL1], (b) (6) SECNAV MA [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=(b) (6)]  
**Sent:** 2/5/2011 at 10:30 PM  
**Received:** 2/5/2011 at 10:30 PM  
**Subject:** Re: ASN emails

---

Wait until tomorrow or Monday. Don't interrupt your weekend

Sent from my iPhone

On Feb 5, 2011, at 11:26 PM, (b) (6) wrote:

> Sir,  
 >  
 > Sorry for the delay, turned my BB off for my daughter's swim class and forgot to turn back on.  
 >  
 > ASNs emails:  
 > (b) (6)@navy.mil  
 > (b) (6)@navy.mil  
 > (b) (6)@navy.mil  
 > (b) (6)@navy.mil  
 >  
 > (b) (6) I can't lookup on the Blackberry, but I've cc'd Tom who I know has it.  
 >  
 > I'll work on the NCIS read-ahead on Monday, and we'll reiterate to all the requirement to submit documents for review in word. Most bios, etc will still come in .pdf.  
 >  
 > V/r  
 > (b) (6)  
 >

## Email Message

**From:** Ray Mabus [SMTP:(b) (6)@comcast.net]  
**To:** Work, Robert HON UNSECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=ROBERT.WORK1]  
**Cc:** Mabus, Ray HON SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1], Oppel, Thomas CIV SECNAV, SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=THOMAS.OPPEL1], (b) (6) SECNAV, MA [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=(b) (6)]  
**Sent:** 9/20/2011 at 9:47 PM  
**Received:** 9/20/2011 at 9:47 PM  
**Subject:** Re: CNO Awards

I think Tom replied to this but (b) (5)

[REDACTED]

Sent from my iPhone

On Sep 20, 2011, at 6:43 PM, "Work, Robert HON UNSECNAV" (b) (6)@navy.mil> wrote:

> Boss:  
 >  
 > CNO put his staff in for end of tour awards.  
 >

> (b) (5)

[REDACTED]

>  
 > Best, Bob  
 >  
 > Robert O. Work  
 > Under Secretary of the Navy  
 > Phone: (b) (6)  
 > Email: (b) (6)@navy.mil  
 >

## Email Message

**From:** Ray Mabus [SMTP: (b) (6) @comcast.net]  
**To:** Work, Robert HON UNSECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=ROBERT.WORK1]  
**Cc:** Mabus, Ray HON SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1], Oppel, Thomas CIV SECNAV, SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=THOMAS.OPPEL1], (b) (6)  
 [REDACTED]  
 Shepherd, Dwight D RDML (SEL) SECNAV, SMA [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=DWIGHT.SHEPHERD] (b) (6)  
 [REDACTED]  
**Sent:** 9/21/2011 at 5:46 PM  
**Received:** 9/21/2011 at 5:47 PM  
**Subject:** Re: DDG-51 announcement

I don't know the results yet so I would rather stick with Monday so I can be fully up to speed.

Sent from my iPhone

On Sep 21, 2011, at 6:11 PM, "Work, Robert HON UNSECNAV" <(b) (6) @navy.mil> wrote:

> Sir: another wrinkle. Congress is out all next week. Doesn't make it impossible to reach members, but will complicate things greatly.

>

> Given that, would you consider notifying Thursday evening after 1700?

>

> Best, Bob

>

> Robert O. Work

> Under Secretary of the Navy

> Phone: (b) (6)

> Email: (b) (6) @navy.mil

## Email Message

**From:** Ray Mabus [SMTP:(b) (6)@comcast.net]  
**To:** Work, Robert HON UNSECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=ROBERT.WORK1]  
**Cc:** Mabus, Ray HON SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1], Oppel, Thomas CIV SECNAV, SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=THOMAS.OPPEL1], Walley, Michael RDML SECNAV MA [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=MICHAEL.WALLEY1], (b) (6)  
**Sent:** 12/27/2010 at 8:53 AM  
**Received:** 12/27/2010 at 8:54 AM  
**Subject:** Re: ExFOB Update from India 3/5 XO

Thanks Bob great news

Sent from my iPad  
 Ray Mabus

On Dec 27, 2010, at 7:34 AM, "Work, Robert HON UNSECNAV" (b) (6)@navy.mil> wrote:

> Boss: Hope you had a wonderful XMAS and are getting some well deserved rest!  
 >  
 > We are wrapping up some budget work today but otherwise things are quiet back here.  
 >  
 > I'm pretty certain you have seen this, but wanted to make sure. Great stuff.  
 >  
 > Hope your New Years are safe and warm!  
 >  
 > Best, Bob  
 >  
 > Robert O. Work  
 > Under Secretary of the Navy  
 > Phone: (b) (6)  
 > Email: (b) (6)@navy.mil  
 >  
 > -----Original Message-----  
 > From: (b) (6)  
 > Sent: Thursday, December 16, 2010 15:12  
 > To: (b) (6)  
 >  
 > Subject: ExFOB Update from India 3/5 XO  
 >  
 > Gents,  
 >  
 > I did not want to spam this e-mails to our leadership, but I have been getting a lot of calls regarding the performance of ExFOB gear in Afghanistan. The attached is the first real info we just received, since 3/5 deployed. As you know they have been in tough fight and had other things on their "to-do" list.  
 >  
 > Up front, I am pleasantly surprised, I did not think they had a lot of time to put into using the gear. When I read that they were operating a Patrol Base (PB) on nothing but renewables, I thought it was worth sharing. Especially, since a couple of months ago we had Marines walking fuel through the streets of Marjah to resupply

their PBs.

>

> Over to you, if you think this is worth briefing our leadership. I removed locations and operations to make sure we keep it unclass.

>

> Semper Fidelis,

> (b) (6)

>

> <101216 India 3\_5 Comments on ExFOB Gear.pdf>

## Email Message

---

**From:** Ray Mabus [SMTP: (b) (6) @comcast.net]  
**To:** (b) (6)  
**Cc:** Mabus, Ray HON SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1], Oppel, Thomas CIV SECNAV, SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=THOMAS.OPPEL1]  
**Sent:** 2/4/2012 at 11:01 PM  
**Received:** 2/4/2012 at 11:05 PM  
**Subject:** Re: Fleet size

---

I like this formulation. (b) (5) (b) (5)

Sent from my iPhone

On Feb 4, 2012, at 7:12 PM, (b) (6) wrote:

Sir: Tom is having difficulty picking up my track changes. So I offer the following as a substitute for the first several paragraphs under fleet size. (b) (5)

Fleet Size

(b) (5)



(b) (5)



Best, Bob

## Email Message

---

**From:** Ray Mabus [SMTP: (b) (6) @comcast.net]  
**To:** (b) (6)  
**Cc:** Mabus, Ray HON SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1]  
**Sent:** 9/6/2011 at 8:32 PM  
**Received:** 9/6/2011 at 8:32 PM  
**Subject:** Re: Hey

---

Working on getting you into something.

Sent from my iPhone

On Sep 6, 2011, at 12:05 PM, (b) (6) wrote:

> Hi Ray:  
>  
> VERY exciting about (b) (6) and I am so very honored to be able to work with him. I had a long conversation with him and he is suffering from survivor guilt. I would guess that so many are. We concluded that I would train him on behalf of all of his fallen buddies and that he would be a spokesman for them. So, I feel a special obligation to him and the others who have sacrificed so much. He will get the best damn coaching I can possibly provide.  
>  
> Ray, I don't know if there is any way you can wrangle this but I would love to attend the ceremony for him. And, I understand if that is simply impossible.  
>  
> I do have to visit DC and right now I have flexibility in my schedule. I've copied your Navy address so I can be in touch with (b) (6) and set up a lunch with you. It's been 10 years so time for a lunch!  
>  
> Too bad you are on government flights, I don't think they give frequent flyer miles. ;-)  
>  
> Best,  
>  
> (b) (6)  
>  
> -----Original Message-----  
> From: Ray Mabus [mailto:(b) (6) @comcast.net]  
> Sent: Tuesday, September 06, 2011 4:59 AM  
> To: (b) (6)  
> Subject: Hey  
>  
> Hey (b) (6). So good to hear from you. This is my personal email (my office is (b) (6) @navy.mil. I'll be at all the events on the 15th and 16 for (b) (6). Will you be there? It would be great to catch up with you. We are so proud of (b) (6) and all our Marines. Thank you for helping.  
>  
> I absolutely love this job. Contact (b) (6) in my office if you're going to be in DC and let's see if we can get a lunch in. I have to warn you that my schedule is crazy (just passed 350,000 air miles in 27 months).  
>  
> Sent from my iPad

**Email Message**

---

**From:** Ray Mabus [SMTP:raymabus@comcast.net]  
**To:** Oppel, Thomas CIV SECNAV, SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=THOMAS.OPPEL1]  
**Cc:** Mabus, Ray HON SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1], (b) (6)  
**Sent:** 1/6/2012 at 8:15 AM  
**Received:** 1/6/2012 at 8:15 AM  
**Subject:** Re: Kerry

---

Done

Sent from my iPhone

On Jan 6, 2012, at 7:56 AM, "Oppel, Thomas CIV SECNAV, SECNAV"  
<(b) (6)@navy.mil> wrote:

> Senator Kerry will call your govt cell (b) (6) @ 0815. Sorry for the late change.  
> Thomas P. Oppel  
> Special Assistant to Navy Secretary Ray Mabus  
> (b) (6) office  
> (b) (6)  
> (b) (6)@Navy.mil

## Email Message

**From:** Ray Mabus [SMTP:(b) (6)@comcast.net]  
**To:** Work, Robert HON UNSECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=ROBERT.WORK1]  
**Cc:** Mabus, Ray HON SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1], Oppel, Thomas CIV SECNAV, SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=THOMAS.OPPEL1], (b) (6)  
 [REDACTED]  
**Sent:** 4/5/2011 at 2:45 PM  
**Received:** 4/5/2011 at 2:47 PM  
**Subject:** Re: Latest events ... and travel

Looks like we'll have to postpone. Don't want to ask for exception after reading the message

Sent from my iPhone

On Apr 5, 2011, at 12:58 PM, "Work, Robert HON UNSECNAV" <(b) (6)@navy.mil> wrote:

> Sir: hope you are getting plenty of rest.  
 >  
 > Forecasts on the government shutdown change hourly. However, if the government does shut down at midnight Friday, the general guidance is that senior Departmental leaders should NOT initiate travel. Do you want me to check with (b) (6) to see if she supports your continued travel, or are you good with just seeing where the cards fall and delay the start of your trip until the budget situation is resolved?  
 >  
 > On a related vein, if it becomes clear that a shutdown will occur, I anticipate that (b) (6) and I will have to divert from the off-site to complete final planning. (b) (6) will pull us together Friday, along with other Unders and FMs, to complete final contingency planning--which up to this point has been proscribed by OMB.  
 >  
 > Best, Bob  
 >  
 > Robert O. Work  
 > Under Secretary of the Navy  
 > Phone: (b) (6)  
 > Email: (b) (6)@navy.mil  
 > -----Original Message-----  
 > From: Hale, Robert F HON OSD COMPT [mailto:(b) (6)@osd.mil]  
 > Sent: Tuesday, April 05, 2011 12:43  
 > To: Conaton, Erin C Honorable USAF SAF/US; Westphal, Joseph W Hon CIV USA SECARMY; Work, Robert HON UNSECNAV  
 > Subject: Latest events ... and travel  
 >  
 > The House has introduced a bill that would provide defense an appropriation along with a one-week extension of CRA for the rest of government. (b) (5)  
 [REDACTED]  
 [REDACTED] If asked, we should refer questions to the President or OMB.  
 >  
 > New topic. If a shutdown goes into effect, most TDY travel will have to end. There

might be rare exceptions for TDY travel directly related to exempt activities. However, in general, no TDY travel should commence after a shutdown starts, and travelers should try to return before the shutdown begins.

>

> I am particularly concerned about senior-leader travel, both because of the rules and optics. If possible, senior leaders should postpone trips until this situation is clarified. They should definitely not start trips after the shutdown except in the rare case of trips directly related to exempt activities.

>

## Email Message

---

**From:** Ray Mabus [SMTP:(b) (6)@comcast.net]  
**To:** [Oppel, Thomas CIV SECNAV, SECNAV \[EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=THOMAS.OPPEL1\]](#)  
**Cc:** [Mabus, Ray HON SECNAV \[EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1\]](#), [Walley, Michael RDML SECNAV MA \[EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=MICHAEL.WALLEY1\]](#)  
**Sent:** 12/29/2010 at 3:16 PM  
**Received:** 12/29/2010 at 3:18 PM  
**Subject:** Re: LCS call schedule

---

Talking points? When?

Sent from my iPhone

On Dec 29, 2010, at 11:59 AM, "Oppel, Thomas CIV SECNAV, SECNAV"  
 <(b) (6)@navy.mil> wrote:

> Sir  
 >  
 > Here is the call schedule for the LCS calls this afternoon. I've redone all the times so that they are listed as your time, Central Standard.  
 >  
 > Sen. Levin - 3:00 PM. (b) (6). He is expected to be in his office. If not, (b) (6) will be able to contact him and make the connection.  
 >  
 > Sen. Kohl - 3:15PM. (b) (6). The Senator does not have a cell phone (he is in Wisconsin), but (b) (6) (Senator Kohl's LA) will make the connection. Senator Kohl will be standing by.  
 >  
 > Sen. Brown - 3:30PM. (b) (6). This was arranged through (b) (6).  
 >  
 > Sen. Sessions - 3:45PM. (b) (6). Worked with (b) (6).  
 >  
 > Sen. Kerry - 4:00 PM. (b) (6). Worked with (b) (6).  
 >  
 > Rep. Bonner - Any time between 3 and 4 p.m. (b) (6). Worked with (b) (6) (CoS).  
 >  
 > Sen. Shelby's Legislative Director, (b) (6), has indicated that Senator Shelby is unavailable until New Years Day. (b) (6) will be talking with his staff, however.  
 >  
 > We are still working on trying to set up a call with Governor Patrick.  
 >  
 > They are finalizing talking points, but hope to have them in the next hour or so.  
 >  
 > Respectfully,  
 >  
 > Thomas P. Oppel  
 > Special Assistant to the Secretary of the Navy  
 > (b) (6)  
 > 1000 Navy Pentagon  
 > Washington, DC 20350

> (b) (6)  
> (b) (6)  
> (b) (6)@navy.mil

> FOUO: This communication and any attachments are protected by the deliberative  
process privilege or another privilege recognized under the law. Do not distribute,  
forward, or retransmit without prior approval.

>  
>

**Email Message**

---

**From:** Ray Mabus [SMTP: (b) (6) @comcast.net]  
**To:** (b) (6)  
**Cc:** Mabus, Ray HON SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1], [Oppel, Thomas CIV SECNAV, SECNAV \[EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=THOMAS.OPPEL1\]](#), (b) (6)  
**Sent:** 5/28/2011 at 4:38 PM  
**Received:** 5/28/2011 at 4:38 PM  
**Subject:** Re: Loaded to cloud

---

(b) (6) ,

Some of Toms edits did not make from Docs to go to Goodreader. One that jumps out is the paragraph about the Reagan and what it is doing now. Can you go through and make sure all the edits are added?

Sent from my iPhone

On May 28, 2011, at 4:01 PM, (b) (6) wrote:

> Sir,  
>  
> Tom's edits loaded.  
>  
> V/r  
> (b) (6)  
>



**Email Message**

---

**From:** Ray Mabus [SMTP: (b) (6) @comcast.net]  
**To:** (b) (6) SECNAV FO [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=(b) (6)]  
**Cc:** Mabus, Ray HON SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1], Oppel, Thomas CIV SECNAV, SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=THOMAS.OPPEL1], (b) (6)  
**Sent:** 5/28/2011 at 5:06 PM  
**Received:** 5/28/2011 at 5:06 PM  
**Subject:** Re: Loaded to cloud

---

Hey. I just uploaded my edits. They are listed as SecNav (02). I uploaded 4 different versions since I couldn't tell which one was mine because the title was cut off on the upload page

Sent from my iPhone

On May 28, 2011, at 4:01 PM, (b) (6) wrote:

> Sir,  
>  
> Tom's edits loaded.  
>  
> V/r  
> (b) (6)  
>

**Email Message**

---

**From:** Ray Mabus [SMTP: (b) (6) @comcast.net]  
**To:** (b) (6) SECNAV FO [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=(b) (6)]  
**Cc:** Mabus, Ray HON SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1], Oppel, Thomas CIV SECNAV, SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=THOMAS.OPPEL1], (b) (6)  
**Sent:** 5/28/2011 at 4:23 PM  
**Received:** 5/28/2011 at 4:23 PM  
**Subject:** Re: Loaded to cloud

---

Thanks

Sent from my iPhone

On May 28, 2011, at 4:01 PM, (b) (6) wrote:

> Sir,  
>  
> Tom's edits loaded.  
>  
> V/r  
> (b) (6)  
>

## Email Message

**From:** Ray Mabus [SMTP (b) (6) @comcast.net]  
**To:** Work, Robert HON UNSECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=ROBERT.WORK1]  
**Cc:** Mabus, Ray HON SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1], Oppel, Thomas CIV SECNAV, SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=THOMAS.OPPEL1], (b) (6) SECNAV FO [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=(b) (6)], (b) (6) UNSECNAV, UNSECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=(b) (6)], (b) (6) UNSECNAV, EA [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=(b) (6)], (b) (6) SECNAV, MA [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=EDWARD.BANTA], Shepherd, Dwight D RDML (SEL) SECNAV, SMA [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=DWIGHT.SHEPHERD]  
**Sent:** 8/31/2011 at 4:10 PM  
**Received:** 8/31/2011 at 4:10 PM  
**Subject:** Re: McCain Ltr

This looks fine. Thanks

Sent from my iPhone

On Aug 30, 2011, at 3:42 PM, "Work, Robert HON UNSECNAV" <(b) (6) @navy.mil> wrote:

> Boss: (b) (6) is on leave this week. As is (b) (6). (b) (6) suggested a minor modification (below) which she thinks will set things up with Sen McCain.

>  
 > Please let me know if this works for you.

> Best, Bob

>  
 > Robert O. Work  
 > Under Secretary of the Navy  
 > Phone: (b) (6)  
 > Email: (b) (6) @navy.mil


> August 29, 2011

>  
 > The Honorable John McCain  
 > Ranking Member, Committee on  
 > Armed Services  
 > United States Senate  
 > Washington, DC 20510-6050

> Dear Senator McCain:

> (b) (5)

> (b) (5)



>  
> Sincerely,  
>  
>  
>  
> Ray Mabus  
>  
> Copy to:  
> The Honorable Carl Levin  
> Chairman  
> The Honorable Leon Panetta  
> Secretary of Defense  
>  
>  
>  
> Thomas P. Oppel  
> Special Assistant to Navy Secretary Ray Mabus  
> (b) (6) office  
> (b) (6)  
> (b) (6)@Navy.mil

## Email Message

---

**From:** [Ray Mabus \[SMTP:\(b\) \(6\) @comcast.net\]](#)  
**To:** [\(b\) \(6\) CIV SecNav FO \[EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=\(b\) \(6\)\]](#)  
**Cc:** [Oppel, Thomas CIV SECNAV, SECNAV \[EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=THOMAS.OPPEL1\]](#), [Mabus, Ray HON SECNAV \[EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1\]](#)  
**Sent:** 6/28/2011 at 6:08 PM  
**Received:** 6/28/2011 at 6:09 PM  
**Subject:** Re: MOU has been signed

---

Thanks. Great news.

Sent from my iPhone

On Jun 28, 2011, at 5:04 PM, (b) (6) wrote:

> Sir,  
 > I wanted to let you know that the DoN-DOE-USDA biofuels MOU has now been signed by both Secretary Vilsack and Secretary Chu and the executive Steering Group (ESG) will have its kick off meeting tomorrow.  
 >  
 > We are still waiting on a decision from the White House regarding how they would like to publicly announce this initiative.  
 >  
 > V/r,  
 > (b) (6)  
 >  
 >  
 > (b) (6)  
 > Special Assistant for Energy Policy  
 > Office of the Secretary of the Navy  
 > (b) (6)  
 > (b) (6)  
 > (b) (6)  
 >  
 >  
 >  
 > <Signed MOU Energy Navy USDA.pdf>

**Email Message**

---

**From:** Ray Mabus [SMTP:(b) (6)@comcast.net]  
**To:** (b) (6) [SMTP (b) (6)]  
**Cc:** Mabus, Ray HON SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1]  
**Sent:** 9/24/2011 at 7:01 PM  
**Received:** 9/24/2011 at 7:01 PM  
**Subject:** Re: Nats game.

---

Thanks (b) (6). (b) (6). If you'll call when you get close to my cell at (b) (6) we'll meet you on the corner since our house opens onto a mews and not the street

Sent from my iPhone

On Sep 24, 2011, at 12:45 PM, "(b) (6)" (b) (6) wrote:

> We'll pick you up at your residence at 12 noon tomorrow.  
>  
> Great job yesterday!! BZ!!  
>  
> (b) (6)

**Email Message**

---

**From:** Ray Mabus [SMTP:(b) (6) @comcast.net]  
**To:** (b) (6) (b) (6) 1  
**Cc:** Mabus, Ray HON SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1]  
**Sent:** 9/21/2011 at 6:55 PM  
**Received:** 9/21/2011 at 6:56 PM  
**Subject:** Re: Nats vs Braves on September 25

---

Hey (b) (6),

What a wonderful invitation. (b) (6) and I would love to join you for a Nats game. Just email me the details and we'll see you Sunday. Thanks again.

Sent from my iPhone

On Sep 21, 2011, at 2:19 PM, "(b) (6)" <(b) (6)> wrote:

Dear Ray,

The baseball season is almost over, and we have not yet been to a ballgame together at Nationals Park. I have a remedy! Let's meet for lunch and the game between the Nationals and Braves on Sunday, September 25. We will be in the Diamond Club for lunch and then pull the Nationals through in their last home game of the season. I hope this works for your calendar. Please bring (b) (6) or one of your daughters, if you would like. The Nats are playing well and fighting with the Mets for third place!

I understand you will be in Annapolis for the Air Force game. We look forward to being with you for that great contest. We need to get the commander-in-chief trophy back in Bancroft Hall where it belongs! We were in Colombia for the near upset of the Gamecocks. The Mids played very well. Go Navy! Beat the Falcons!

I have spoken to (b) (6) and I know she is working with your staff on the Nats invitation. I look forward to hearing from you.

Go Nats!

With best wishes,

(b) (6)

(b) (6)

President, Housing Policy Council

THE FINANCIAL SERVICES ROUNDTABLE

Financing America's Economy

1001 Pennsylvania Avenue, NW, Ste 500S

Washington, DC 20004

(b) (6)

Website: [www.fsround.org](http://www.fsround.org) <<http://www.fsround.org>>

To Unsubscribe to emails from this sender, please reply to this email and type Unsubscribe in the subject line or text.



**Email Message**

---

**From:** Ray Mabus [SMTP:(b) (6)@comcast.net]  
**To:** (b) (6) [SMTP:(b) (6)]  
**Cc:** Mabus, Ray HON SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1] (b) (6)  
**Sent:** 1/31/2012 at 1:05 PM  
**Received:** 1/31/2012 at 1:06 PM  
**Subject:** Re: Nice to see you at the Alfalfa dinner

---

It was great to see you and your son too. It was a fun and funny evening. Thanks so much for sending me your powerful and eloquent eulogy about Mike Boorda. From this and everything I've heard he was an incredible individual.

Looking forward to seeing you and (b) (6) soon.

Sent from my iPhone

On Jan 31, 2012, at 11:18 AM, "(b) (6)" <(b) (6)> wrote:

Dear Ray,

It was a pleasure to visit with you at the Alfalfa dinner. My son (b) (6) enjoyed the opportunity to meet you, also.

I was looking for a speech this morning in my database and ran across the attached which I thought you might enjoy seeing from Adm. Mike Boordas Memorial service at the National Cathedral. I am sure that you recall his tragic death. It was a major blow when it occurred and something I will never forget.

I am pleased to know that you may be able to speak at our annual meeting. I hope that works out, however if you have to be out of the country on travel, I surely understand.

Please give our warm regards to (b) (6). (b) (6) and I will be calling you for another outing at the ballpark when the season gets underway.

Keep up the great work! Take good care of our Sailors and Marines!

With best wishes,

(b) (6)

(b) (6)

President, Housing Policy Council

THE FINANCIAL SERVICES ROUNDTABLE

Financing America's Economy

1001 Pennsylvania Avenue, NW, Ste 500S

Washington, DC 20004

(b) (6)

Website: [www.fsround.org](http://www.fsround.org) <<http://www.fsround.org>>

Learn more about the Financial Services Industry at [www.OurFinancialFuture.com](http://www.OurFinancialFuture.com)

To Unsubscribe to emails from this sender, please reply to this email and type Unsubscribe in the subject line or text.

<BOORDA 21 May 96.doc>

**Email Message**


---

**From:** Ray Mabus [SMTP:(b) (6)@comcast.net]  
**To:** (b) (6) [SMTP:(b) (6)]  
**Cc:** Mabus, Ray HON SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1]  
**Sent:** 12/23/2010 at 4:21 PM  
**Received:** 12/23/2010 at 4:53 PM  
**Subject:** Re: Personal for Secretary Dalton from Vadm Ed Straw

---

Thanks for this (b) (6). I just got back and got the email so it's too late for the funeral but I'll check and see if there's anything we can do now to honor him. Wish I'd thought about this when he was alive.

Sent from my iPad  
 Ray Mabus

On Dec 16, 2010, at 2:54 PM, "(b) (6)" <(b) (6)> wrote:

Dear Ray,

I wanted to make you aware of this. (b) (6) was a great patriot!

I hope your trip is going well.

With best wishes,

(b) (6)

(b) (6)

President, Housing Policy Council

THE FINANCIAL SERVICES ROUNDTABLE

Financing America's Economy

1001 Pennsylvania Avenue, NW, Ste 500S

Washington, DC 20004

(b) (6)

Website: [www.fsround.org](http://www.fsround.org) <<http://www.fsround.org>>

To Unsubscribe to emails from this sender, please reply to this email and type Unsubscribe in the subject line or text.

---

From: Ed Straw (b) (6)  
Sent: Thursday, December 16, 2010 10:42 AM  
To: (b) (6)  
Cc: (b) (6); <mailto:(b) (6)@navy.mil> (b) (6)@navy.mil  
Subject: Personal for Secretary Dalton from Vadm Ed Straw

(b) (6)

Sorry to miss you at the great win last Saturday. I have favor to ask. Could you check with Secretary Mabus to see if the Navy is going to honor (b) (6) in some manner. I am hopeful that we will at least send a flag officer to his funeral.

He volunteered for duty in WWII when he had a deferral and in my mind is the kind of sports hero the country needs to know more about. The attached link gives great perspective on his career and dedicated service to our country. The link starts with that tape of (b) (6) speaking of (b) (6) joining the Navy:

<http://sports.espn.go.com/mlb/news/story?id=5924684>  
<<http://sports.espn.go.com/mlb/news/story?id=5924684>>

Stirred by Japan's bombing of Pearl Harbor on Dec. 7, 1941, (b) (6) enlisted in the Navy the following day -- the first major league player to do so. He served as a gun captain on the USS Alabama, earning several battle commendations and medals.

When asked what was the greatest win in his career he would remark without hesitation "World War II". He is the only Chief Petty Officer in the Hall of Fame. J

With my respect and best regards,

Ed

**Email Message**

---

**From:** [Ray Mabus \[SMTP:\(b\) \(6\) @comcast.net\]](#)  
**To:** [Robert Work \[SMTP:\(b\) \(6\) \]](#)  
**Cc:** [Mabus, Ray HON SECNAV \[EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1\]](#), [Oppel, Thomas CIV SECNAV, SECNAV \[EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=THOMAS.OPPEL1\]](#)  
**Sent:** 1/22/2012 at 6:11 PM  
**Received:** 1/22/2012 at 6:12 PM  
**Subject:** Re: Posture statement

---

Much much better. I see a couple of small edits but this is on the right track.

Sent from my iPad

On Jan 22, 2012, at 5:39 PM, Robert Work (b) (6) wrote:

> <Navyinputtostrategyv4.doc>  
> Sir: saw your note on the posture statement. Here is my proposed start on the Navy....will have the Marine Corps story done tomorrow morning. Let me know if this is more to your liking.  
>  
> Best, Bob

## Email Message

**From:** Ray Mabus [SMTP: (b) (6) @comcast.net]  
**To:** Work, Robert HON UNSECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=ROBERT.WORK1]  
**Cc:** Mabus, Ray HON SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1], Oppel, Thomas CIV SECNAV, SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=THOMAS.OPPEL1],  
 (b) (6)  
 , Shepherd, Dwight D RDML  
 (SEL) SECNAV, SMA [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=DWIGHT.SHEPHERD]  
**Sent:** 8/29/2011 at 7:38 PM  
**Received:** 8/29/2011 at 7:41 PM  
**Subject:** Re: SEN McCain letters

I'll work on the reply and get it to you to send tomorrow. Thanks

Sent from my iPad

On Aug 29, 2011, at 2:55 PM, "Work, Robert HON UNSECNAV" (b) (6) @navy.mil> wrote:

> Boss: hope the trip is going well.  
>  
> If it looks okay to you, I would like to send the attached out to Sen McCain under  
your signature (autopen).  
>  
> Please let me know if this is okay.  
>  
> Best, Bob  
>  
> Robert O. Work  
> Under Secretary of the Navy  
> Phone: (b) (6)  
> Email: (b) (6)@navy.mil  
> -----Original Message-----  
> From: (b) (6)  
> Sent: Monday, August 29, 2011 17:49  
> To: Work, Robert HON UNSECNAV  
> Subject: FW: SEN McCain letters  
>  
>  
> <TAB A - Response to McCain Ltr #2 v2.doc>  
> <McCain Reply Concerns with Guam MILCON Contracts.pdf>

**Email Message**

---

**From:** Ray Mabus [SMTP:(b) (6) @comcast.net]  
**To:** (b) (6)  
**Cc:** Mabus, Ray HON SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1]  
**Sent:** 10/9/2011 at 10:00 PM  
**Received:** 10/9/2011 at 10:00 PM  
**Subject:** Re: Strategy PDF

---

Thanks so much (b) (6). This looks great. I'm doing very well. Hope everything's good with you.

Sent from my iPhone

On Oct 9, 2011, at 2:25 PM, (b) (6) wrote:

Ray  
My daughter (b) (6) was the EPA special assistant attached to the Gulf Ecosystem Restoration Task Force.  
Much pride here.  
Hope this finds you well.  
(b) (6)

---

**From:** (b) (6)  
**To:** (b) (6)  
**Sent:** Wed Oct 05 11:19:54 2011  
**Subject:** Strategy PDF

Here's the link:

<<http://www.epa.gov/gcertf/pdfs/gcertfenlishver.pdf>>  
<http://www.epa.gov/gcertf/pdfs/gcertfenlishver.pdf>

## Email Message

**From:** Ray Mabus [SMTP: (b) (6) @comcast.net]  
**To:** Mabus, Ray HON SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1]  
**Cc:** (b) (6)  
**Sent:** 8/25/2011 at 1:37 PM  
**Received:** 8/25/2011 at 1:39 PM  
**Subject:** Re: Update

This is great news. Godspeed

Sent from my iPhone

On Aug 25, 2011, at 7:42 AM, "Mabus, Ray HON SECNAV" <(b) (6)@navy.mil> wrote:

> Sir, here is a update from VADM Ann Rondeau. V/R (b) [REDACTED]  
> [REDACTED]  
> (b) (6) [REDACTED]  
> Senior Military Assistant to the Secretary of the Navy  
> Office of the Secretary of the Navy  
> 1000 Navy Pentagon, 4E686 Washington, DC  
> (b) (6) [REDACTED]  
> (b) (6) [REDACTED]  
> (b) (6) [REDACTED]

```
> -----Original Message-----
```

> From: Rondeau, Ann (VADM US USA/NAVY) [mailto:(b) (6)]  
> Sent: Thursday, August 25, 2011 7:28  
> To: (b) (6)@js.mil; Roughead, Gary ADM N00, N00;  
(b) (6)@js.pentagon.mil; Greenert, Jonathan W ADM PCNO; Ferguson, Mark E ADM  
VCNO; Harvey, John C Jr ADM USFF, N00; Mabus, Ray HON SECNAV;  
(b) (6)@js.pentagon.mil  
> Cc: (b) (6)  
> Subject: Update

> Good Morning, Mr. Secretary and Admirals.

> Short summary: I may be going home today or tomorrow for the weekend (b) (6)

[REDACTED] I am sure you will receive a report.

> (b) (6)

> (b) (6)

> (b) (6)



(b) (6)

>  
> As I have known all my life, God's Grace is real  
>  
> VR,  
> Ann  
>

## Email Message

---

**From:** [Ray Mabus \[SMTP:\(b\) \(6\) @comcast.net\]](#)  
**To:** [Robert Work \[SMTP:\(b\) \(6\) \]](#)  
**Cc:** [Mabus, Ray HON SECNAV \[EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1\]](#), [Oppel, Thomas CIV SECNAV, SECNAV \[EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=THOMAS.OPPEL1\]](#)  
**Sent:** 11/26/2011 at 10:48 PM  
**Received:** 11/26/2011 at 10:50 PM  
**Subject:** Re: Updated versions

---

Thanks Bob. I'll read tomorrow and call you Monday. Take the day off though. Not many of those now. Hope you had a happy Thanksgiving.

Sent from my iPhone

On Nov 26, 2011, at 4:07 PM, Robert Work (b) (6) wrote:

> <Department of the Navy Vision Talking Points V2.doc>  
 > <Strategic Reviewv311.26.11.doc>  
 > Mr Secretary: hope you had a warm and restful Thanksgiving. Attached is an updated version of the preamble in shortened, narrative form, as you requested.  
 >  
 > I've also attached an updated version of a collaborative memo, in a less conversational and more assertive style, with some explicit kudos to the work that (b) (6) and (b) (6) have done .  
 >  
 > If you need me to come in Monday, just say the word.  
 >  
 > Best, Bob

## Email Message

---

**From:** Ray Mabus [SMTP:(b) (6)@comcast.net]  
**To:** Mabus, Ray HON SECNAV [EX:/O=ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=RAY.MABUS1]  
**Cc:**  
**Sent:** 12/28/2010 at 9:37 PM  
**Received:** 12/28/2010 at 9:38 PM  
**Subject:** Untitled Message

---

(b) (6)

(b) (6)

(b) (6)

Sent from my iPad  
Ray Mabus